

January 18, 2022

Steven Marhee, Vice President of Operations  
KR Management  
Largo, FL

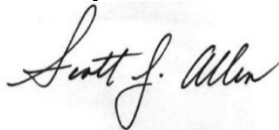
Dear Mr. Marhee,

It is my pleasure to inform you that you have been appointed to serve as a member of the **FHCA, Florida Center for Assisted Living Committee (FCAL), for the year 2021-2022**, representing assisted living facility members to improve quality of life and quality of care in Florida's long-term care (LTC) facilities. By being a member of FHCA you are part of FCAL.

As a member of the FCAL Committee, you have a standing invitation to be an active participant in committee meetings and conference calls as we work together to accomplish goals. Please be aware that FHCA does not reimburse travel costs for committee service. Your participation is important to us; therefore, the Chair and I will work together to ensure meetings are held in the most cost-efficient location (or if applicable, by way of conference call).

The Chair of the FCAL Committee is Victor Piperata, Executive Director of Cypress Palms and the Vice Co-Chairs are Stephanie Frazier, Senior VP of Housing of MorseLife Health Systems and Lonnie Steckler, COO of The Point of North Gables. The FCAL Committee meets Quarterly with a combination of face to face meetings and conference calls. Kim Broom, Director of Clinical and Regulatory Services, is the FHCA Staff Liaison to the FCAL Committee ([kbroom@fhca.org](mailto:kbroom@fhca.org)). Again, congratulations on your appointment; we look forward to your active participation and contributions.

Sincerely,



Scott J. Allen, Chair  
FHCA Quality Cabinet

*cc: Deborah Franklin, FHCA Senior Director of Quality Affairs*

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*Representing the Florida Long Term Care Community*

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